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Bristol Bay Area Health Corporation is a tribal organization representing 34 villages in Southwest Alaska:

Aleknagik

Chignik Bay

Chignik Lagoon

Chignik Lake Clark's Point

Dillingham

Egegik

Ekuk

Ekwok

Goodnews Bay

lgiugig

Iliamna Ivanof Bay

Kanatak

King Salmon

Knugank

Kokhanok

Koliganek

Levelock

Manokotak

Naknek

New Stuyahok

Newhalen

Nondalton

Pedro Bay

Perryville

Pilot Point

Platinum

Port Heiden

Portage Creek

South Naknek

Togiak

Twin Hills

Ugashik

To promote health with competence, a caring attitude & cultural sensitivity

November 12, 2013

To Whom It May Concern

Subject: Katrina Ling and Blue Ocean Strategy

Ms. Katrina Ling presented a short-but-significant Blue Ocean Strategy introduction to the Bristol Bay Area Health Corporation (BBAHC)'s Executive Committee of the Board on November 7, 2013.

Our Board was both extremely impressed and inspired by Ms. Ling's presentation to the "If she follows us home, can we keep her?" point. BBAHC and our Board have been looking for a method to put our strategic planning into action and Blue Ocean Strategy far exceeds that need—as it is designed to do. This was the first Board retreat in years from which the Board came away energized and Ms. Ling's presentation was the primary contribution to that excitement.

Ms. Ling's Blue Ocean Strategy introduction was necessarily abbreviated by the single day allotted. In that short time she skillfully addressed the highlights of the strategy, engaged the attendees with a series of activities designed to show the power of Blue Ocean practices, and provided a meaningful, focused result that will inform our planning in the future.

I am convinced BBAHC will continue to be in contact with Ms. Ling for further guidance and we are already planning our 2015 Board retreat around her schedule.

Thank you,

Jack Davis, PHR

Chief Human Resources Officer